TABLE OF CONTENTS

PART I

Acknowledgements

Executive Summary	
Introduction	1
The City of Alexandria	
Open Space	3 –4
Parks	5-6
Recreation Facilities	6-8
Recreation Programs	8-10
Capital Improvement Needs	10
Summary of Recommendations	11
Introduction	
Introduction and Process	12-13
Finding & Observations	
PHASE I: Review of Existing Conditions	
Data Collections	14
Public Involvement	15
Organizational Input & Analysis	15
Community Survey	16-17
Land Acquisition and Open Space-Key Community Issues	17
Land Acquisition and Open Space –Consultants Observations	
& Findings	18
Parks – Key Community Issues	18
Parks – Consultants Observations & Findings	
Recreation Facilities – Key Community Issues	19
Recreation Facilities – Consultants Observations & Findings	19-20
Recreation Programs – Key Community Issues	20
Recreation Programs – Consultants Observations & Findings	
Marketing – Key Community Issues	
Marketing – Consultants Observations & Findings	
Volunteerism - Key Community Issues	
Volunteerism – Consultants Observations & Findings	24
Standards and Mapping	
Standards and Mapping Introduction	25
Planning District Map	26
Bike Trails Map	27
Existing Parks Map	28
Existing Trees and Woodland Area Map	29
The City of Alexandria Strategic Master Plan	

E tata Occasion M	
Potomac River Waterfront Plan Map	32 33 34 35 36 37
Vision Statement PHASE II Vision Chart 4 Vision Statement 4	11 12-44
Implementation 4 Implementation Vision Matrix 4	15 16 17 18-70
and the second of the second o	71 72 73-74
Funding Source Summary	75 76-83 34-86 36 37-90
PART II	
Appendix	
Focus Group and Public Forum Summary Analysis Focus Group Summary	- 23 24
Parks and Recreation Citizen Survey Overview of the Methodology	25

The City of Alexandria Strategic Master Plan

Strategic	Master Plan
Surveys	
Domographico	
Demographic Analysis Banart	E4
Demographic Analysis Report	
City of Alexandria Population	
Census Tracts –City of Alexandria Population by Race -City of Alexandria	
Population by Age –City of Alexandria	
Household Income -City of Alexandria	
Household Income by Age –City of Alexandria	
Planning Area I –Total Population	
Household Income by Age –Planning Area I	
Number of Households by Income –Planning Area I	
Total Population – Planning Area II	
Household Income by Age – Planning Area II	
Number of Households by Income- Planning Area II	
Total Population – Planning Area III	
Household Income by Age – Planning Area III	
Number of Household by Income- Planning Area III	
Planning Districts Map	
Transing Districts Map	. 73
Benchmark Analysis	
Benchmark Analysis Report	. 76 - 77
Population and Acreage of the Locations Studied	
Park Types and Reported Acreage	
Number of Neighborhood Parks	
Number of School Parks	
Cooperative use of Facilities	
Outdoor Facilities	
Outdoor Facilities graph	
Indoor Sports Facilities	
Indoor Recreation Facilities	
Specialty Facilities	
Recreation Centers by Volume	
Funding of Agency budgets	
Annual Operating Budgets	
Sources of Revenues for Capital Development	92
Capital Improvement Budget	93
Number of Full Time Employees	94
Number of Part Time Permanent	95
Number of Part Time Seasonal	96
Program Information	97
Program Philosophy and Strategies	98
Program Makeup and Cancellations	99
Percentage of the Recovery of Direct Costs Comparisons	100
Cooperative Arrangements in the Community	101

Strategic N	Master Plan
Citizens Advisory Committees	102
Leagues and Fees	103-105
Recreation Facility/Parks Analysis Summary Report	
Introduction Process	106
Charles Barrett Recreation Center	107
Chinquapin Recreation Center	108
Doctor Oswald Durant Memorial Recreation Center	109
Jerome "Buddie" Ford Nature Center	109
Patrick Henry Recreation Center	109
Charles Houston Recreation Center	110
Cora Kelly Recreation Center	111
Lee Center	112
Nannie J. Lee Memorial Recreation Center	113
Mount Vernon Recreation Center	114
William Ramsay Recreation Center	115
William Nambay Neoreation Ochter	110
PARK FACILITIES	
Charles Barrett Park	115
Armistead Boothe Park	116
Braddock Field	116
Ben Brenman Park	117
Brook Valley Park	117
Chinquapin Park	117-118
Fort Ward Fields	117-116
	118
Four Mile Run Park Hammond Middle School	119
	119
Patrick Henry	119
Hensley Park	
Minnie Howard	120
Nannie J. Lee	120
Luckett Field	121
George Mason Field	121
Maury Field	122
Mt. Vernon Softball Field	122
Potomac Yards	122
Ramsay	123
Simpson Stadium	123
AFTER COLLOGIC OFNITERS	
AFTER SCHOOL CENTERS	400
John Adams After School Center	
Francis Hammond After School Center	
Minnie Howard	
MacArthur After School Center	124

Strategic Master Plai		
George Mason After School Center	125	
Maury After School Center	125	
George Washington After School Program	125 -126	
Recreation Program Analysis Report		
Introduction Process	127	
Adult Sports	128	
After School, Playground and Summer Camps	129	
Aquatics	129	
Contract Classes	130	
Cultural Arts/Performing Arts	131	
Family Programs	132	
Senior Programs	133	
Special Events	133	
Therapeutic Recreation	134	
Volunteers	135	
Wellness and Fitness	135	
Youth Sports	136	
Volunteer Operations Analysis Report		
Process	137	
Key Findings	138	
Staff Focus Group Meeting Report	139 - 143	
Volunteer Focus Group Meeting Report	144 – 147	
Volunteer 1 ocus Group Weeting Neport	144 - 147	
Marketing Analysis Report		
Process	148	
Key Findings	148-153	
Capital Improvement Process Report		
Introduction Process	154	
Recreation Facilities	154	
Recommendations	155	
Park Facilities	156	
Recommendations	156-157	

Open Space and Park Land Classification